

Members of Maryland's Task Force to Study Electronic Health Records

Peter Basch, M.D., Chair

Medical Director, e-Health, MedStar Health; Assistant Clinical Professor of Medicine and Health Sciences, George Washington University School of Medicine
George Washington University School of Medicine, MD; Trinity College, BA
Board certified, American Board of Internal Medicine

As the medical director of an electronic health records system serving one of the Maryland-DC area's largest hospital and health systems, Dr. Basch is a leader in the effort to improve the quality and cost-effectiveness of health care through the use of information technology. Dr. Basch is a member of the Medical Informatics, Performance Measures, and Medical Services Subcommittees of the American College of Physicians. He serves on numerous boards and advisory councils that established and oversee health IT initiatives, including MedStar Health's Clinical Information Technology Advisory Council; the Leadership Council of the eHealth Initiative (eHI), as well as eHI Working Groups on Financial Sustainability and HIT in Small Practices; the Board of Directors of the Foundation for eHealth; the Advisory Councils of both the Maryland and the DC DOQ-IT (Doctor's Office Quality – Information Technology) initiative; and the JCAHO HIT Advisory Council. In addition, Dr. Basch is currently co-chair of the Physicians' EHR Coalition, a board member of the Maryland – DC Collaborative for Health Information Technology, a member of Maryland Safety through e-Prescribing (Maryland STEP), a member of the National Group for the Advancement of HIT. He sits on the board of the Delmarva Foundation, and is a member of the Health Information Management Systems Society (HIMSS.)

Kenneth P. Yale, D.D.S., JD, Vice Chair

Senior Fellow, Center for Health Information and Decision Systems, University of Maryland; Vice President, Government Programs, for CorSolutions, a disease management company; the Atlantis Group, a strategy consulting firm.
University of Maryland, DDS; Georgetown University, JD; Creighton University, BA

Dr. Yale is a Senior Fellow and member of Board of Advisors of the Center for Health Information and Decision Systems (CHIDS), an academic health information technology (HIT) research and development center at the University of Maryland. He has been associated with the Center since its inception more than 10 years ago, and assists with its marketing, research, and development activities. The Center leads and coordinates the activities of various University departments and offices in the use of information technology in the delivery of health care. CHIDS also provides research and development assistance on health information technology, including regional health information organizations and electronic health records. At CorSolutions, Dr. Yale runs two Medicare disease management programs; with the Atlantis Group, he assists health companies to predict future business and regulatory environments. Earlier in his career, Dr. Yale served first as Executive Director of the White House Domestic Policy Council, and then Chief of Staff of the White House Office of Science and Technology. Prior to his Executive Branch service, he was Legislative Counsel in the U.S. Senate. He belongs to several health IT organizations, including HIMSS Policy and Advocacy Steering Committee, HIMSS Security and Privacy Committee, URAC Health Website Accreditation Committee, and the Bureau of National Affairs Medicare Advisory Board.

Thomas E. Allen, M.D.

Practicing psychiatrist and psychoanalyst, board certified in psychiatry by the American Board of Psychiatry and Neurology, and board certified in psychoanalysis by the Board of Professional Standards of the American Psychoanalytic Association.

Columbia University College of Physicians and Surgeons, MD; Princeton University, AB

Dr. Allen is a Distinguished Life Fellow of the American Psychiatric Association (APA), and a Fellow of the American College of Psychoanalysis. He is Associate Clinical Professor in Psychiatry at University of Maryland Medical School. Dr. Allen is a past President of the Maryland Psychiatric Society, the Baltimore-Washington Society for Psychoanalysis, the Baltimore County Medical Association, and Med-Chi, Maryland's state medical society. He has served in the APA Assembly, and in the House of Delegates of the American Medical Association.

Stephanie J. Amey, R.N.

Executive Director of Network Health Services

University of Maryland School of Nursing, MS, BSN; Bon Secours Hospital School of Nursing, RN

As the Executive Director of Network Health Services, a subsidiary of NeighborCare at Home, Ms. Amey is responsible for operational activity related to the authorization and coordination of managed care services for eligible MCO memberships.

Beverly A. Collins, M.D.

Medical Director of Healthcare Informatics, CareFirst Blue Cross Blue Shield of Maryland

University of Maryland School of Medicine, M.D., MS; Loyola College in Baltimore, Executive M.B.A.;

University of Maryland, BS

Board certified in Preventive Medicine

In her position as Medical Director of Healthcare Informatics for Maryland's largest health insurer, Dr. Collins is responsible for gathering data and developing methodologies in areas of cost management, clinical evaluation, epidemiology studies, public health, management of clinical conditions, predictive modeling, and quality studies. She consults with large employer groups and providers on ways to improve delivery of care, and represents the insurer before various external stakeholders. She has worked as Medical Director of Quality Improvement for the Delmarva Foundation, as adjunct assistant professor in the University of Maryland Department of Epidemiology, as a primary care practitioner, as a surveyor of hospitals and managed care organizations for the Maryland Department of Health and Mental Hygiene, and as the Director of Provider Programs in a for-profit company, developing a model to guide changes in physician behavior and clinical practice.

Barbara G. Cook, M.D.

President, Johns Hopkins Community Physicians

St. Louis University School of Medicine, M.D.; Westhampton College, BS

Dr. Cook serves on the Task Force as the designee of the Dean of The Johns Hopkins School of Medicine, one of four *ex-officio* members specified in the body's enabling legislation. Dr. Cook is currently President of Johns Hopkins Community Physicians, a state-wide medical group practice consisting of 120 physicians, nurse practitioners, physician assistants, and nurse midwives practicing in 15 locations. Prior to joining Johns Hopkins, Dr. Cook was Senior Vice President and Medical Director for HelixCare, Inc., where she developed and implemented a productivity-based compensation model for primary care physicians, and established several

disease management programs. With the merger of 1998 Helix Health System into Med Star Health, Dr. Cook became Vice President and Medical Director of MedStar Physician Partners, during which time she oversaw the development of an accredited utilization management department, to manage the care of 75,000 full risk lives, and oversaw the implementation of MAXYS, an effective computer program which documented all care management decisions.

Rex W. Cowdry, M.D.

Executive Director, Maryland Health Care Commission
Harvard University, Harvard Medical School, M.D., Harvard School of Public Health, MPH; Yale College, BA
Board certified, American Board of Psychiatry and Neurology

Dr. Cowdry became Executive Director of the Maryland Health Care Commission in July 2005. He spent more than twenty years in clinical psychiatric research and practice at the National Institute of Mental Health (NIMH), including ten years as CEO of the Intramural Research Program at the NIMH Neuropsychiatric Research Hospital, and three and a half years as acting Director and Deputy Director. He has served as Medical Director, Deputy Executive Director for Research, and a senior advisor to NAMI (the National Alliance for the Mentally Ill.) Dr. Cowdry served the White House Council of Economic Advisers from 2001 through August 2004, first as a consultant and then Associate Director. He is a consultant to the Office of the National Advisor for Health Information Technology in the Department of Health and Human Services.

Jimmie J. Drummond, Jr., M.D.

Chief Medical Officer, Baltimore Medical System; Program Director, Baltimore City Cigarette Restitution Fund Program, University of Maryland
Howard University College of Medicine, M.D.; The Johns Hopkins School of Hygiene and Public Health, Division of Health Policy and Management, MPH; Oakwood College, BA

As Chief Medical Officer of Maryland's largest system of federally-qualified community health centers, Dr. Drummond is clinical leader for a group of more than 50 physicians and seven health centers, with over 125,000 annual patient visits. He has pioneered the System's establishment and use of electronic health records. Dr. Drummond has served first as medical director and then as president and CEO for several community health center-focused integrated delivery systems, including University Care and Care Partners, LLC, in Baltimore City, and for the Prudential Health Care Plan of the Mid-Atlantic and the Community Health Care, Inc. integrated delivery network in Washington DC.

Michael R. Flores

Clinical Reimbursement Specialist, Clinical Support Unit, Xavier Health Care Services
Hartnell Community College, Salinas, CA, R.N. & Business Administration Studies
Los Angeles Job Corps Center, Vocational Nursing Degree; Licensed Practical Nurse

Mr. Flores is expert in numerous kinds of medical records coding and other health care applications of information technology, including several proprietary systems. His areas of expertise include MDS coding, data entry, and transmission; mock compliance surveys; Medicaid billing and appeals; PPS utilization review; QI/QM process management; and software administration and security. He is also a trained and licensed practical nurse with significant bedside experience.

Paul R. Fowler, D.O., JD, FAAFP, FCLM,

Legal-Medicine Officer to the United States Surgeon General; Attending Physician, Occupational Medicine, Walter Reed Army Medical Center; White House Medical Staff
University of Des Moines, D.O.; Drake University School of Law, JD; University of Maryland; BS
Board certified, American Board of Family Practice, American Osteopathic Board of Family Practice, American Osteopathic Board of Preventive Medicine (Occupational Medicine), American Board of Forensic Examiners

Dr. Fowler has served as Legal-Medicine Officer in the Office of the Surgeon General since 2001; he is a Fellow of the American College of Legal Medicine, the American Academy of Family Physicians and the American Osteopathic College of Occupational and Preventive Medicine (AOCOPM.) He plays an active leadership role in many professional medical organizations, including AOCOPM and the Maryland Academy of Family Physicians. Dr. Fowler is also licensed to practice law in four different states; the United States Court of Appeals for the 11th and Federal Circuit; and the United States Court of Federal Claims. He recently was sworn in as a member of the Bar of the United States Supreme Court.

David Gens, M.D.

Trauma Surgeon, Shock Trauma Center, University of Maryland Medical System, and ,Associate Professor of Surgery, University of Maryland School of Medicine
Education: University of Brussels, M.D.; University of Pennsylvania, BA
Board certified, American Board of Surgery

A trauma surgeon at Baltimore's Shock Trauma Center, Dr. Gens serves on the Task Force as the designee of the Dean of the University of Maryland School of Medicine, one of four *ex-officio* members specified in the body's enabling legislation.

Mary E. Hendler

Assistant Director, Data Processing, Maryland Department of Budget & Management, Financial Application Systems, Personnel & Employee Benefits System
Catonsville Community College, Certificate – Computer Information Systems

The Task Force's enabling legislation requires representation by the Maryland Department of Budget and Management. Ms. Hendler has extensive experience in data processing with complex mainframe financial systems, and with the complexities and management of procurement processes.

The Honorable Paula C. Hollinger

Member, Senate of Maryland, District 11, Chairman, Senate Education, Health, and Environmental Affairs Committee; Senate Chair, Joint Committee on Health Care Delivery and Financing
Mt. Sinai Hospital School of Nursing, RN

SB 251 requires the President of Maryland's Senate to appoint a member to the Task Force; Senator Hollinger, a registered nurse by training, has served in the Maryland Senate since 1987, and before that, served in Maryland's House of Delegates since 1979. She has been a legislative leader in health care issues for more than 27 years, serving on virtually every important committee and task force concerned with issues of health care cost, access, and quality, and issues faced by health professionals of all types.

Aubrey L. Knight, M.D.

Vice President for Medical Affairs/Medical Director, Hebrew Home of Greater Washington; Professor of Geriatric Medicine at Virginia College of Osteopathic Medicine; Associate Professor of Family Medicine at

the University of Virginia
University of Virginia School of Medicine, M.D.; Bridgewater College, BA

Dr. Knight is Medical Director of the Hebrew Home of Greater Washington, the largest long-term care facility in Maryland. He is a Fellow of the American Academy of Family Physicians, a Diplomate of the American Board of Family Medicine, certified by the American Medical Directors Association, and holds a Certificate of Added Qualifications in Geriatric Medicine from the American Board of Family Medicine.

Carey O. Leverett

Vice President, Information Services, Washington County Health Systems, Hagerstown, Maryland
Trinity University, MS; University of Georgia, MS, BS

Mr. Leverett has more than 32 years of experience in the areas of information resources management, and management information systems development; for the past six years, he has directed the information technology operations of Washington County Hospital and Health Systems in Western Maryland, and has moved the System's strategic planning toward the development and use of electronic medical records. Prior to moving to the community hospital setting, Mr. Leverett served for four years as Chief Information Officer for the United States Army Medical Research and Materiel Command at Fort Detrick, following more than twenty years of Army postings that brought his expertise in information systems management to bear on all aspects of health care and health systems planning for a large and complex constituency. Mr. Leverett is a member of the Health Information Medical Systems Society (HIMSS) and the College of Health Information Management Executives, and a board member and Vice President of the Maryland/DC Collaborative for Healthcare Information Technology.

Thomas L. Lewis, M.D.

Yale University School of Medicine, M.D.; Harvard College, A.B.
Chief Information Officer, Primary Care Coalition of Montgomery County

Dr. Lewis has thirty-five years of experience in information technology and management, twenty-eight years of which has focused directly on medical Informatics. He has designed, implemented, and managed information systems for patient care and clinical research, working both in physician-oriented settings and in research contexts. Dr. Lewis has considerable experience in areas of hospital management, including resource planning, cost management, productivity, continuous quality improvement, business process reengineering, and technology management.

Currently, he is the Principal Investigator for an AHRQ grant to build a "safety net regional health information environment" to linking health care providers serving low-income patients in the Washington, D.C., Montgomery County, and Northern Virginia region. Dr. Lewis served for many years as Associate Director for Information Systems at the National Institutes of Health Clinical Center.

Gina McKnight-Smith, Pharm.D.

Maryland Clinical Coordinator, Provider Synergies
University of Maryland Baltimore School of Pharmacy, Pharm.D.; University of Baltimore Merrick School of Business, MBA; University of Maryland Baltimore County, BA

Dr. Smith coordinates and manages the Preferred Drug List (PDL) for the Maryland Pharmacy Program in the Maryland Medicaid Program, bringing clinical drug information and pharmacoeconomic data to bear on decisions by several State programs related to drug therapy and benefit management. She is active in many professional organizations, including the Maryland

Pharmaceutical Society (President 2004-06), the American Society of Consultant Pharmacists, Association of Managed Care Pharmacists, Maryland Pharmacy Coalition, National Pharmaceutical Association, American Pharmacists Association, and the Maryland Pharmacists Association. Dr. Smith has practiced in a variety of pharmacy settings, including community, hospital outpatient, long-term care pharmacy consulting, and most currently managed care pharmacy consulting. She also served on the State Advisory Council on Confidentiality of Medical Information.

Susan K. Newbold, MS, RNBC, FAAN, FHIMSS

Teacher, Masters Level Online Informatics Courses, Vanderbilt University and Excelsior College
University of Maryland at Baltimore, MSN; Ball State University, BSN; Illinois State University

Ms. Newbold is a doctoral candidate at the University of Maryland at Baltimore, in nursing informatics. She is a Fellow in the American Academy of Nursing, and a Fellow of the Healthcare Information and Management Systems Society, with 25 years of experience in health care informatics. Ms. Newbold has worked for vendors and consulting firms including Baxter and IBM, in the United States, Singapore, and Australia. She currently serves as co-chair of the Maryland Board of Nursing's Technology Committee, which is investigating ways in which information technology can help to alleviate the nursing shortage. She is the Founder of CARING, an international special interest group organized by nurses to provide a forum for the advancement of automated healthcare information systems. She is co-editor of *Developing An Online Course: Best Practices for Nurse Educators* by Springer Publishing Company, and of two editions of *Nursing Informatics: Where Caring and Technology Meet* by Springer-Verlag.

The Honorable Shane E. Pendergrass

Member, Maryland House of Delegates, District 13; Member, Health and Government Operations Committee; Member, Joint Legislative Task Force on Small-Group Market Health Insurance

SB 251 requires the Speaker of the Maryland House of Delegates to appoint a member to the Task Force; Delegate Pendergrass has served in the House of delegates since 1995, and has been active in issues related to health care access, cost, and quality. She has also served on numerous subcommittees that oversee general insurance and technology issues.

Victor M. Plavner, M.D.

Chairman of the Maryland/DC Collaborative for Healthcare Information Technology, and physician in private practice, Family Medicine
George Washington University School of Medicine, M.D.; Universite Catholique de Louvain, School of Medicine, Brussels, Belgium; University of Maryland, BS
Board certified in Family Practice

Dr. Plavner is the Chairman of the Maryland/DC Collaborative for Healthcare Information Technology, a consortium of independent physicians, community hospitals, CareFirst Blue Cross/Blue Shield, and tertiary care hospital systems -- including Johns Hopkins Medicine, University of Maryland Medicine, and MedStar Health System -- which has developed a regional initiative for electronic sharing of clinical data. The Collaborative has taken the form of a public-private partnership involving several federal (HHS, CMS, AHRQ, VHA) and State agencies, as well as other statewide health care organizations. Dr. Plavner was instrumental in the start-up and strategic development of Maryland Primary Care Physicians, a market-dominant, 70-provider multi-specialty physician group, and Physician Management Group, a medical management service organization.

Jack Schwartz

Assistant Attorney General and Director of Health Policy, Office of the Attorney General of Maryland
Yale University School of Law, JD; University of Maryland Baltimore County, BA

Mr. Schwartz serves on the Task Force as the designee of the Attorney General of Maryland, one of four *ex-officio* members specified in the Task Force's enabling legislation. Prior to joining the Attorney General's Office in 1982, he held a series of senior staff positions at the Federal Trade Commission in Washington. He is an adjunct professor at the University of Maryland School of Law, and a member of the American Bar Association's Commission on Law and Aging, an institutional review board at the National Cancer Institute, and the Advisory Board of the Maryland Healthcare Ethics Committee Network. He formerly served as a senior consultant to the National Bioethics Advisory Commission and on a national advisory committee for the Robert Wood Johnson Foundation. Mr. Schwartz has written and lectured extensively on legal, policy, and ethical issues in health care.

Kevin J. Sexton

President and CEO of Holy Cross Hospital in Silver Spring, Maryland
Harvard University, MPA; Georgetown University, BSBA

Mr. Sexton leads the largest acute care facility in suburban Maryland; since he assumed the position of President and CEO of Holy Cross Hospital in 1998, Holy Cross has grown its volume, returned to strong financial performance, and has substantially increased its community service. Prior to joining HCH, Mr. Sexton was Senior Vice President and Director of the Healthcare Organizations practice of the Lewin Group, a nationally recognized healthcare policy and consulting firm. Earlier in his career, he worked in the Health Care Financing Administration, including service as Director of its Office of Management and Budget, and is a charter member of the Senior Executive Service.

Dorothy Snow, M.D., MPH

Chief of Staff, VA Maryland Health Care System, and Associate Chief of Staff for Education and;
Associate Professor of Medicine and Epidemiology and Preventive Medicine
University of Maryland School of Medicine, M.D., Dartmouth College, BA

Dr. Snow serves on the Task Force as the designee of the Director of the Veterans Administration (VA) Maryland Health Care System, one of four *ex-officio* members specified in the Task Force's enabling legislation. As Chief of Staff for the VA Maryland Health Care System, she is responsible for coordination and supervision of clinical care centers in the following areas: Managed Care, Surgical Care, Medical Care, Mental Health Care, Extended Care, and Dental Care. In addition, she oversees the VA Maryland Medical Center's pathology and laboratory functions, imaging services, research and development, education and academic affiliations, patient safety/risk management, and accreditation and & performance improvement.

Angelo C. Voxakis

President and CEO, EPIC Pharmacies and EPIC Pharmacy Network, Inc.
University of Maryland School of Pharmacy, BS

Since 1988, Mr. Voxakis has been President and CEO of EPIC Pharmacies and EPIC Pharmacy Network; he has practiced his profession in a variety of settings, including at the University of Maryland Medical Center and in individual retail settings. He has served on numerous advisory boards, and in 2001 received the Seidman Distinguished Achievement Award for Exemplary Service to the Profession of Pharmacy in Maryland.

James B. Wieland, Esq.

Principal, Health Law Group, Ober Kaler, Baltimore, Maryland
University of Minnesota, JD, BA

Admitted to practice: Maryland Court of Appeals, Courts of Appeal of California, the District of Columbia, and New York, Supreme Courts of Minnesota and Oregon

Mr. Wieland specializes in representing start-up and emerging health care, practice management, and technology companies, and in representing non-institutional providers, including physicians and physician organizations. Mr. Wieland counsels health care industry clients on privacy issues, including federal HIPAA rules as well as state requirements, and on electronic data interchange practices. He represents health care clients in matters involving corporate mergers and acquisitions, joint venturing/corporate partnering, regulatory compliance, and corporate strategy. Mr. Wieland currently serves as general counsel to the national trade association of companies in the medical billing field and to a national association of specialty physician practice managers. Mr. Wieland served on the board of the American Health Lawyers Association and its predecessor entity from 1993 to 1999, and is a frequent lecturer on health care regulatory topics. He has been an associate faculty member in the MBA program at The Johns Hopkins University, and has published numerous articles on health care topics.